



One Utah Health Collaborative Pledge

Background

In November 2021, the Cox-Henderson administration released a Call to Action for the healthcare community to make Utah the national leader in cost-efficient, innovative healthcare, thereby strengthening our state's economic competitiveness and supporting a high quality of life for *all* Utahns. A central infrastructure to achieve this is the formation of a new public-private entity comprised of community, employer, healthcare, and patient advocate leadership, which will lead, collaborate, and support innovation of Utah's payments and care delivery. This entity is the One Utah Health Collaborative.

Problem

Our healthcare system's problems require system-wide change. Healthcare costs will become increasingly less affordable over the next decade, stunting Utah's economic growth as costs constrain employer profits, decrease employee wages, financially burden individuals and families, and crowd out other state spending priorities. Utah's health outcomes are worsening, and disparities target the state's most vulnerable populations. Traditional healthcare payment systems do not incentivize keeping people healthy and delivering coordinated care.

Vision

The Collaborative will unite stakeholders to make Utah the national leader in cost-efficient, innovative healthcare, thereby strengthening our economic competitiveness and supporting a high quality of life for all Utahns.

Commitment

Signers of the One Utah Health Collaborative Pledge declare a commitment to statewide goals and principles and the necessary actions to create system-wide change. A unified approach to system-wide change is essential for success, and alignment around statewide goals will make Utah a healthier place to live, work, and play.

Pledge

As signers of the One Utah Health Collaborative Pledge, we agree upon and support the following three statewide goals for healthcare and commit to act to further these goals.

Affordability

Utah will lead the nation in affordable healthcare for employers, state government, and every individual.

Equity

Utahns will receive equitable healthcare regardless of race, ethnicity, sex, geography, or background.

Outcomes

Utah will have the healthiest population in the nation.

In pursuit of these goals, we, the undersigned, agree to abide by the following principles¹:

1. Build trust

We will establish and strengthen trust among health influencers including patients, health and social care providers, payers, employers, public servants, innovators, and all those who affect the health of Utahns.

2. Individual and collective action

We will participate in individual and collective action to meaningfully pursue these goals and address the systematic structures that create barriers to progress.

3. Patient and Consumer Focus

All efforts through the Collaborative will have the welfare of patients, purchasers, and taxpayers as the central priority.

4. Elevate community voices in decision-making processes and activities

We will work to not only include, but amplify, the views and contributions of all of Utah's communities. We will ensure that all Utahns are heard.

5. Collaborate across sectors

We will engage in collaborative activities with a diversity of actors across the health and social services industries to create common priorities, shared measures, and work toward these goals.

6. Prioritize strategies for systems-level change

Recognizing that lasting change happens at the systems level, we will commit to prioritizing innovations that improve structural, social, and service norms systemwide.

7. Practice transparency

We will prioritize transparency, clarity, and trust, as we shine a light on opportunities for improvement. Data will be used to iteratively learn, adapt, and improve our healthcare system and the outcomes for Utahns.

¹ Collective Impact Forum, [Collective Impact Principles of Practice](#)

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8. Design and implement activities with a priority placed on equity, diversity, accessibility, and inclusion

Equity, diversity, accessibility, and inclusion will be at the center of decision-making processes and activities that we engage in. We will be intentional in developing strategies that focus on improving health for all populations.

9. Engage in shared accountability

We will hold ourselves and each other accountable for the actions we have committed to in pursuit of these goals.